

JOB NO. 100-10000 BOX NO. 1 FLD NO. 1 DOC. NO. 29 NO CHANGE  
IN CLASS/ (DECLASS) CLASS CHANGED TO: TS S 6 RET. JUST. 22  
NEXT REV DATE 89 REV DATE 01 29 REVIEWER 1 FILE DOC. 02  
NO. PGS 2 CREATION DATE 10-10-88 ORG COMP // OPL // ORG CLASS  
REV CLASS C REV COORD. 1 AUTH. HR 70-3

25 January 1951

MEMORANDUM FOR: Chief, TRD.

THROUGH: **Chief, ATB.**

**SUBJECT:** Maritime Training Program.

REFERENCE:      a. Your memo of 22 January 1951.  
                    b. Memo dated 19 December 1950 from Chief, TND to  
                    Chief, Staff II, OPC, Subject: "Request for  
                    Liaison—Maritime Training."  
                    c. TS memo dated about 27 December 1950 to Chief,  
                    Staff II, OPC, Subject: "Maritime Operations."

1. Reference a. required inquiry and report on action taken by OPC pursuant to the requests and recommendations of references b. and c.

2. On 24 January I conferred at some length with Mr. [REDACTED] II/SA/TR [REDACTED] on these matters. I found that:

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a. Some misunderstandings existed among those concerned as to the action taken concerning reference a.

b. No positive action had been taken on reference a.

e. Apparently no action had been taken on reference b. The subject matter presented therein was not discussed since its implementation depended upon favorable action on reference a.

d. Apparently OPC has no concrete ideas at present regarding employment of maritime operations or training related thereto.

3. In his memos of 11 January and 12 January, the Chief, Staff II, OPC has indicated that efforts to create a training program should not be commenced until after over-all training requirements have been established. In theory that concept is valid; in practice, under latent emergency conditions, it is defective because:

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- a. Considerable time will inevitably be lost in determining these requirements.
- b. Without a crystal ball, these requirements would be based upon essentially unfounded guesses.
- c. It is doubtful if an adequate appreciation of the full potentialities of maritime operations exists throughout OPC at the present time.
- d. Considering the time requirements to establish even a modest training program, it is probable that requirements would be changed before appreciable training was in progress.

The above opinions were expressed to those present.

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5. It is felt that satisfactory results will be achieved only after direct lines of action between those most immediately concerned have been activated. The quotation below is extracted from a memorandum, submitted under circumstances similar to those obtaining at present, from [REDACTED] General Donovan. While not necessarily valid in the current situation, it is pertinent.

"I do feel we make very slow progress compared with the British and that this office has suffered a good deal by having to go through a large number of channels, none of which had any experience in our field and merely delayed the prosecution of our work."

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